

INDEPENDENT LIMITED ASSURANCE STATEMENT



To: The Stakeholders of Kellogg Company

Introduction and objectives of work

Apex Companies LLC (Apex) has been engaged to conduct independent third party limited assurance of global food loss and waste data by the Kellogg Company. This assurance statement applies to the Subject Matter included within the scope of work described below.

This information and its presentation are the sole responsibility of the management of Kellogg Company. Our sole responsibility was to provide independent assurance on the accuracy of the Subject Matter.

Scope of work

The scope of our work was limited to assurance over food loss and waste (FLW) data for the period January 1, 2020 to December 31, 2020 (the 'Subject Matter'). Our assurance does not extend to any other information reported by Kellogg Company.

Reporting Boundaries

The following are the boundaries used by Kellogg Company for reporting sustainability data:

- Food Category: Manufactured Foods under Operational Control
- Lifecycle Stage: Manufacturing Operations
- Geography: Worldwide Operations
- Organization: Kellogg Company

Limitations and Exclusions

Excluded from the scope of our work is any assurance of information relating to:

- Activities outside the defined assurance period;

This limited assurance engagement relies on a risk based selected sample of sustainability data and the associated limitations that this entails. The reliability of the reported data is dependent on the accuracy of metering and other production measurement arrangements employed at site level, not addressed as part of this assurance. This independent statement should not be relied upon to detect all errors, omissions or misstatements that may exist.

Responsibilities

This preparation and presentation of the FLW data are the sole responsibility of the management of Kellogg Company.

Apex was not involved in the development, tracking, or reporting of the FLW data. Our responsibilities were to:

- obtain limited assurance about whether the Subject Matter has been prepared in accordance with the Reporting Criteria;
- form an independent conclusion based on the assurance procedures performed and evidence obtained; and
- report our conclusions to the Stakeholders of Kellogg Company.

Assessment Standards

- We performed our work in accordance with Apex's standard procedures and guidelines for external Assurance of Sustainability Reports and International Standard on Assurance Engagements (ISAE) 3000 Revised, Assurance Engagements Other than Audits or Reviews of Historical Financial Information (effective for assurance reports dated on or after Dec. 15, 2015), issued by the International Auditing and Assurance Standards Board. A materiality threshold of ± 5 -percent was set for the assurance process.

Summary of Assurance Process

As part of our independent assurance, our work included:

1. Assessing the appropriateness of the Reporting Criteria for the Subject Matter;
2. Conducting interviews with relevant personnel of Kellogg Company;
3. Reviewing the data collection and consolidation processes used to compile Subject Matter, including assessing assumptions made, and the data scope and reporting boundaries;
4. Reviewing documentary evidence provided by Kellogg Company;
5. Agreeing a selection of the Subject Matter to the corresponding source documentation;
6. Reviewing Kellogg Company systems for quantitative data aggregation and analysis; and
7. Assessing the disclosure and presentation of the Subject Matter to ensure consistency with assured information.

Reporting Criteria

- The Subject Matter needs to be read and understood together with the World Resources Institute (WRI)/The Consumer Goods Forum (CGF)/ Food and Agriculture Organization of the United Nations (FAO)/ FUSIONS project/ United Nations Environment Programme (UNEP)/ WRAP (The Waste and Resources Action Programme)/ World Business Council for Sustainable Development (WBCSD) *Food Loss and Waste Accounting and Reporting Standard Version 1*.

Reported Data

FLW Destination	Total (metric tonnes)
Animal feed	206,710
Biomaterial / processing	7,324
Codigestion / anaerobic digestion	1,559
Composting / aerobic process	3,325
Controlled combustion	960
Land application	724
Landfill	4,194
Sewer/wastewater treatment	8,865
Total Food Loss & Waste*	233,660**

* The amount of food loss and waste as a ratio of food production is 0.099 metric tonnes per metric tonnes produced.

** The total is rounded to the nearest whole number and may not match the sum of the rounded totals broken out by FLW destination.

Conclusion

On the basis of our methodology and the activities described above:

- Nothing has come to our attention to indicate that the Subject Matter is not fairly stated in all material respects; and
- It is our opinion that Kellogg Company has established appropriate systems for the collection, aggregation and analysis of quantitative data.

Statement of Independence, Integrity and Competence

Apex is an independent professional services company that specializes in Health, Safety, Social and Environmental management services including assurance with over 30 years history in providing these services.

Apex has implemented a Code of Ethics across the business to maintain high ethical standards among staff in their day-to-day business activities.

No member of the assurance team has a business relationship with Kellogg, its Directors or Managers beyond that required of this assignment. We have conducted this assurance independently, and there has been no conflict of interest.

The assurance team has extensive experience in conducting assurance over environmental, social, ethical and health and safety information, systems and processes, has over 20 years combined experience in this field and an excellent understanding of Apex's standard methodology for the assurance of greenhouse gas emissions data.

Attestation:



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